

## THE UNDER SECRETARY OF DEFENSE 3010 DEFENSE PENTAGON WASHINGTON, D.C. 20301-3010

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JUL 15 1997

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN, JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
DIRECTOR, DEFENSE RESEARCH AND ENGINEERING
ASSISTANT SECRETARIES OF DEFENSE
DIRECTOR, OPERATIONAL TEST AND EVALUATION
DIRECTORS, DEFENSE AGENCIES

SUBJECT: Guidance for the Transition to a Digital Environment for Acquisition Programs

In his July 2, 1997 memorandum entitled "Policy for the Transition to a Digital Environment for Acquisition Programs," the Deputy Secretary of Defense set a corporate goal of digital operations being the method of choice across our community by the end of 2002. He further stated that the overwhelming majority of DoD acquisition and logistics operations are expected to be based on digital methodologies and products by that time. I strongly support the Deputy Secretary of Defense in this critical initiative.

To enable the smooth implementation of the Secretary's policy, the Director, Acquisition Program Integration, shall augment the Integrated Program Management Initiative Executive Steering Group (IPMI ESG) with representatives experienced in implementing a digital environment. As a minimum, the Service Acquisition Executives, Assistant Secretary of Defense for Command, Control, Communications and Intelligence, and Deputy Under Secretary of Defense for Logistics will be represented. The ESG will coordinate cross Component activities, develop any additional guidance deemed necessary for achieving digital program office operations and report progress to the Defense Systems Affordability Council.

Attachment (1) provides the additional implementation guidance which was originally coordinated with the policy memorandum.

R. Noel Longuemare

Acting Under Secretary of Defense (Acquisition and Technology)

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Attachment: As stated

